

Appendix C: Project Performance – end of September 2022

Programme / Project Name	Description / Outcome	Original Completion Date	Current Completion Date	RAG	Status	Latest Project Update	Service Area	Project Sponsor	Project Lead
Market Towns Programme	Programme to Regenerate St Neots, St Ives, Ramsey and Huntingdon. Building on the work of Prospectuses of Growth (St Ives, Ramsey and Huntingdon) and Masterplanning work undertaken for St Neots.	31/03/2024	31/03/2025	A	In Progress	<b>October 2022 update:</b> Autumn update paper taken to Overview and Scrutiny and Cabinet in September 2022 including update on overall financial package for St Neots. Permanent staff team in place with Programme Manager starting on 3rd October 2022 following project manager and project support officer starting end July 2022. Governance arrangements embedded, Programme Improvement Plan in place. Focus on communications and engagement with HDC website updated, Frequently Asked Questions available and updated and engagement on 3 masterplans (deadline end of October 2022). St Neots: activity focused on highways projects and Old Falcon, extensive Cabinet engagement and briefings to inform direction. Gateway 2 completed, recommendation to complete review again. View required on repeating Gateway 2.	Strategic Planning	Pam Scott	Seamus Cleary
Accelerated Programme	A programme of short-term interventions to support the market towns of St Ives, Huntingdon and Ramsey and respond to challenges associated with COVID 19.	31/03/2022	31/03/2022	A	In Progress	<b>October 2022 update:</b> Delivery of all live project progressing. Options for use of unallocated funding being considered alongside UK Shared Prosperity Fund and Cambridgeshire and Peterborough Combined Authority (CPCA) Local Growth Fund bid for Ramsey. Proposed use of unallocated accelerated delivery funding to be taken to the CPCA for ultimate approval.	Development	Pam Scott	Seamus Cleary
Affordable Housing Delivery Project- 13 sites	Yr1: Review of 42 sites, establishing package of sites for affordable housing and competition to find delivery partner. Cabinet approved sale of 13 sites to Longhurst Group. Exchange of contracts target date Jan 2021. Project brief to come to WP Board on 15 December. Yr2: Longhurst to obtain planning permissions, complete land purchase of viable sites and start on site. Land value could be used for Private Rented homes. Yr3&4 Developments to be completed by March 2023.			A	In Progress	<b>October 2022 update:</b> The Warboys site is in planning, a meeting was held on 7th September with planning, architects and Longhurst to go through issues on the existing design. This was a positive meeting and Longhurst are responding to HDC concerns. We expect revised designs to be received by the end of October 2022. Unfortunately, due to the way the contract is structured, Longhurst will not submit other schemes for planning until they receive a positive planning permission on this site. Regular meetings are held with Longhurst to keep up the momentum.	Development	Kate McFarlane	Pamela Scott
CPP - eBilling	Delivers an eBilling capability that will allow residents to request online council tax bills, letters and benefits statements and letters			R	On Hold	<b>October 2022 update:</b> this work was in the Service Plan for delivery in 22/23. However the unplanned work on Energy Bills Rebate the Government told us to deliver (supporting c62k households with c£9.4million of funding) was a higher priority and was delivered on time and to budget. Officers are actively looking at timing for this project, with delivery likely to happen in 23/24.	Revenues & Benefits	John Taylor	Amanda Burns
OL Ramsey Decarbonisation Project (Funded via Salix - BEIS Section 31 grant)	Implementation of energy and sustainability measures to reduce carbon usage.	31/09/2022	03/03/2022	G	In Progress	<b>August 2022 update:</b> Practical completion has taken place and final snags are being completed.	One Leisure	Paul France	Matthew Raby
Hinchingbrooke Country Park	Business Plan investment to return site to non-subsidy. Subject to agreement of long lease with County Council	31/12/2023	31/12/2023	A	In Progress	<b>October 2022 update:</b> £1.5m CIL awarded plus capital investment of £1.5 million but costs continue to rise. Cabinet agreed new business case 21/09/2022. Awaiting formal pre-application feedback to ensure all comments are addressed prior to full planning application, now likely mid to end November. Potential to stack procurement and claw back time. October - additional public consultation of concept plans, to be included in planning application. Play areas installed with good feedback.	Operations	Neil Sloper	Judith Arnold

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New HR system	Full OJEU tender to replace the existing HR and Payroll system with a new, modern, cloud-based solution which better integrates with other systems (e.g. active directory, Tech1 etc.) Joint procurement with CCC and SCC, Procurement lead is CCC. PM is external consultant.	01/10/2021	01/04/2022	G	Completed	<b>October 2022 update:</b> Learning and development modules now complete, with case management and insight builder to follow in the next month. The only module left to deliver then will be recruitment which will happen in 2023 once the other councils have tested, deployed and worked out any issues.	HR	Oliver Morley	Kate Gilbert Randeep Singh (PM)
Civil parking Enforcement	The Council will be undertaking the process to decriminalise parking; with the enforcement of on-street parking offences currently falling within the remit of the police as a criminal offence, this process enables a Local Authority to undertake enforcement covering several common on-street offences under civil powers (Civil Parking Enforcement).	01/07/2023	01/07/2023	G	In Progress	<b>June 2022 update:</b> Agency agreement produced by HDC, endorsed by councillors and with county approval. Confirmed by CCC that progress made at other Councils will not hold back our implementation schedule.	Operations	Neil Sloper	George McDowell
Godmanchester Fish Pass	Funding of repair/renovation to sluice structures, Mill Steps site, and potential additional fish/eel passage. None of this is HDC money.	30/11/2021	30/11/2021	G	In Progress	<b>June 2022 update:</b> Final stages of completion. Final close down report due for July 2022.	Operations	Neil Sloper	Andrew Rogan
St Neots Riverside Walks	CIL funded project to improve pathways via surface improvement and widening, adjust path, upgrade existing lighting, resurface bench pads and improve signage.	12/12/2022	12/12/2022	G	In Progress	<b>September 2022 Update:</b> Planning application objected to by the Environment Agency (EA) and St Neots Town Council. St Neots Town Council have now removed objection following reassurance from Project Lead. EA objection still stands but it is hoped will be reconsidered and the application will be heard by Development Control Panel in November 2022. We need to continue to secure additional funding for the project due to increased costs of materials identified by the Procurement exercise last quarter. Biodiversity Audit carried out on site with a view to the project delivering improved habitats in the park. Project on hold until after Planning application considered, then rescope and recommence with new funding package.	Operations	Neil Sloper	Helen Lack
Wyton (North Huntingdon One Public Estate project)	Wyton (One Public Estate) To explore scale of growth potential of land north of Huntingdon, inc delivery of former Wyton Airfield, and the necessary infrastructure requirements and fiscal / legal mechanisms to ensure coordinated delivery			A	In Progress	<b>July 2022 update:</b> Views from HDC procurement received on draft quote evaluation documents and an appropriate framework identified. Awaiting feedback on proposed procurement route. Comments from Cambridgeshire and Peterborough Combined Authority on transport section of revised brief received. Revised brief and scoring documents will be shared with board members for their views ahead of a board meeting. Place Director considering this project alongside all other priorities articulated in the planning service plan.	Place	Kate McFarlane	Natalie Elworthy